Associated Students, Inc. CALIFORNIA STATE UNIVERSITY, LOS ANGELES



"...For the Students, by the Students!"

2016-17 6&6 Budget Review - DRAFT

Revised Friday, March 10, 2017

| | | | | | | | | | | | Ì |
|--|-----------------------|-------------|-----------------|-----------|-----------------|----------|-----------------|------------|----------------|--------------------------------|---|
| 2016-17 6&6 Budget Review - DRAFT | | | | | | | | | | | |
| Revenue and Investments | 2015/2016 | YTD 2016-17 | | 2016/2017 | | | 2016/2017 | Net Budget | | Percent | |
| Nevenue and investments | 2013/2010 | | D 2010-17 | | Approved Budget | | 6&6 Budget | NEU | Duuyei | Feiceni | |
| Description of Item | Actual | as | of 12/31/16 | | Priorities | | Review | Modi | ification | Change | |
| Projected Fee Revenue * | | | | | | | | | | | |
| Student Fee Revenue | \$- | \$ | 760,000 | \$ | 1,339,483 * | \$ | 1,339,483 | \$ | - | 0.00% | |
| * Amended to reflect Fee Reconciliations Student Fee Revenue | \$ 1,386,955 | e | 760,000 | | 1,339,483 | \$ | 1,339,483 | ¢ | | 0.00% | |
| Student Pee Revenue | φ 1,300,955 | Ŷ | 760,000 | เ้ | 1,555,465 | ļ°. | 1,335,405 | Ŷ | - | 0.00 % | |
| Other Projected Revenue | | | | | | | | | | | |
| Interest Income, Los Angeles Investment Fund (L.A.I.F.), Student & University Support Revenue | \$ 8,694 \$ 22,079 | | 5,306 12,959 | \$ \$ | 5,000 11,950 | \$ \$ | 7,531 19,550 | | 2,531 7,600 | 50.62% 63.60% | |
| Approved Transfer from Retained Earnings | \$ 22,079 | ş S | 12,959 | ې \$ | | ŝ | 189,050 | | 7,000 | 0.00% | |
| Total Other Revenue | | - | 18,265 | \$ | | \$ | 216,131 | | 10,131 | 4.92% | |
| Total Revenue | \$ 1,417,728 | \$ | 778,265 | \$ | 1,545,483 | \$ | 1,555,614 | \$ | 10,131 | 0.66% | |
| Projected Evanage | | | | | | ļ | | | | | |
| Projected Expenses Administration | \$ 439,507 | \$ | 201,928 | \$ | 453,781 | \$ | 461,140 | \$ | 7,359 | 1.62% | |
| A.S.I. Student Government | \$ 363,257 | | 222,220 | \$ | | \$ | 488,710 | | (23,336) | | |
| Student & University Support | \$ 505,511 | \$ | 158,945 | \$ | 578,515 | \$ | 604,623 | \$ | 26,108 | 4.51% | |
| Total Unit Expense | \$ 1,308,275 | \$ | 583,093 | \$ | 1,544,342 | \$ | 1,554,473 | \$ | 10,131 | 0.66% | |
| Total Revenue | \$ 1,417,728 | \$ | 778,265 | \$ | 1,545,483 | \$ | 1,555,614 | \$ | 10,131 | 0.66% | |
| Total Unit Expense | | | 583,093 | \$ | 1,544,342 | \$ | 1,554,473 | \$ | 10,131 | 0.66% | |
| Net Operating Income/(Deficit) | \$ 109,453 | \$ | 195,173 | \$ | 1,141 | \$ | 1,140 | | | | |
| NOTE: There is a donated use of facilities \$45,247 not | | | | | | | | | | | |
| reflected in the other revenue or expenses. | | | | | | | | | | | |
| | | | | | | | | | | | |
| Fund Balance | | | | | | | | | | | |
| Beginning Fund Balance | 1 / 1 / 1 | | 1,582,415 | ļ | | | | | | Trailer Syste | |
| Net Operating Income/(Deficit) | | \$ | 195,173 | 4 | | | | | | | ates off of a Trailer System allows A.S.I. to allocate |
| Non-Operating Expenses (Retirement+Depreciation+Bad Debt+Write Off+POT) | \$ 5,498 | \$ | (9,488) | | | | | | | funds for acti | vities and programs with |
| (Rearement: Depresidaen: Dad Dest. The entre en | | | | | | r | | | | | gree of certainty. 3% of er system is being set |
| Projected Ending Fund Balance | | \$ | 1,768,100 | | | | | | | aside for con which totals: | tingency operating cos |
| 3% Reserve | | | | | | | | | | mien totals. | \$ 47,472.45 |
| Available Funds | | | | | | | | | | | ۵ 41,412.45 |
| One-Time Unallocted from Financial Statement (FS) | | - | | 1 | | 1 | | | | | |
| Adjuted Student Fee Revenue | \$ 1,339,483 | | | | | | | | | | |
| | | | | 1 | | 1 | | | | | |
| | | | | 1 | | 1 | | | | | |
| | | - | | | | | | | | | |
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| | | I | | <u> </u> | | <u> </u> | | | | | |
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| | | Pag | e 1 | | | | | | | | |

| Administration | | | | | | | - | |
|--|-------------|-----------|---|-----------------------|------------------|--------------|---------------------------|--|
| Administration | 0.045 | - 10.04 / | | 004/10047 | | | | 2016-17 6&6 Budget Review - DRAFT |
| Description of Item | 2015 | 5/2016 | YTD 2016-17 | 2016/2017 | 2016/2017 | Net Budget | Percent | |
| | | | | Approved Budget | 6&6 Budget | | 01 | |
| | Ac | ctual | as of 12/31/16 | Priorities | Review | Modification | n Change | Comment/Variance Explanation |
| Revenue | | | | | | | | |
| | ¢ | | ¢ | s - | \$- | ¢ | - #DIV/0! | |
| Total Administration Revenue | \$ \$ | - | э - s | Ŷ | | | - #DIV/0! | |
| | | | • | Ŷ | • | · · | "Divio. | |
| <u>Expenses *</u> | | | | | | | | |
| Personnel | | | | | | | | |
| Staff Salaries | \$ | 124,528 | \$ 70,136 | \$ 152,267 | \$ 152,163 | \$ (10 | 4) -0.07% | This line item tentatively funds the A.S.I. Executive Administrative Assistant position at fulltime level until the end of the |
| Staff Benefits & Annual contribution to VEBA Trust post- | | | | | : | | | |
| retirement account (\$5,000) | \$ | 95,173 | \$ 31,995 | \$ 62,180 | \$ 65,999 | \$ 3,81 | 9 6.149 | $_{6}$ The increase is due to the staffing adjustments noted in staff and student assistant line items. |
| Student Salaries | \$ | 44,915 | \$ 22,190 | \$ 45,219 | \$ 54,350 | \$ 9,13 | 1 20.199 | This increase is due to moving a Student Assistant position from Student Government to Administration (the A.S.I. |
| | * | , | •, | •,= | i | i | | Presidents Administrative Assistant). |
| Total Personnel | \$ | 264,615 | \$ 124,320 | \$ 259,666 | \$ 272,512 | \$ 12,84 | 6 4.959 | 6 |
| Supplies and Services | | | | | l | I | | |
| Staff Development | \$ | _ | \$ | \$ 910 | \$ 910 | ¢ | - 0.009 | |
| Stan Development | φ | - | \$ - | φ 710 | ş 710 | Ŷ | - 0.007 | Ve collaborated with U-SU and UAS. We founded in 1969 as the National Association of College Auxiliary Services |
| Dues/Subscriptions | \$ | 500 | \$ 500 | \$ 1,051 | \$ 1,714 | \$ 66 | 3 63.119 | · · · |
| Ducaroubacipitona | Ψ | 500 | ÷ 500 | φ 1,001 | l,,,,, | | .0 00.117 | and revenues, and develop meaningful professional relationships. |
| Bank Charges | \$ | 2,610 | \$ 1,241 | \$ 3,360 | \$ 3,360 | \$ | - 0.009 | 6 |
| Operating Expenses (Supplies & Services | \$ | 21,507 | \$ 4,983 | \$ 7,630 | \$ 7,630 | \$ | - 0.00% | 6 |
| Technology Related | \$ | 1,721 | \$- | \$ 4,050 | \$ 4,050 | \$ | - 0.009 | 6 |
| Payroll Charges | \$ | 4,786 | \$ 2,886 | \$ 7,105 | | | - 0.009 | 6 |
| Human Resources | ¢ | 5,000 | \$ 2.500 | \$ 5,000 | | 1 | - 0.009 | |
| Total Supplies and Services | \$ | 36,124 | \$ 2,500 \$ 12,111 | \$ 3,000 \$ 29,106 | | | | |
| | * | 00/121 | • | ÷ | <u> </u> | <u> </u> | | |
| Travel Seminars, Conf., Memberships and Travel | \$ | 3.691 | \$ 2.506 | \$ 9.245 | \$ 9.245 | ¢ | - 0.009 | |
| Seminars, Com., Memberships and Traver | Э | 3,091 | \$ 2,300 | \$ 9,240 | • ● 9,240 | \$ | - 0.007 | o |
| Total Travel | \$ | 3,691 | \$ 2,506 | \$ 9,245 | \$ 9,245 | \$ | - 0.009 | 6 |
| Contracts, MOU's and Leases | | | | | | i | | 1 |
| University Accounting Services | \$ | 57,560 | \$ 28,780 | \$ 57,560 | \$ 57,560 | \$ | - 0.009 | 6 |
| Auditing Services & Contractual Services | \$ | 20,024 | | \$ 19,877 | | 1 | 0 3.529 | This increase is due to the cost of the actuarial services needed to assess post-retirement responsibility of the |
| | Ŷ | | | | 1 | | | ^o organization. |
| Fee Collection Services | \$ | 10,518 | \$ 5,655 | \$ 9,008 | | | | This increase is due to the enrollment growth to over 27,000 students. |
| Insurance | \$ | 6,399 | \$ 5,911 | \$ 8,000 | | + | - 0.009 | |
| Legal Services | \$ | 18,122 | | \$ 20,000 | | | - | · · · · · · · · · · · · · · · · · · · |
| Lease Chargeback's | \$ | 22,453 | \$ 11,227 \$ 62,991 | \$ 25,953 | | | 0 0.00% | |
| Total Contracts, MOUs and Leases | \$ | 135,076 | <mark>\$ 62,991</mark> | \$ 140,398 | \$ 134,248 | \$ (6,15 | i <mark>0) -4.38</mark> 9 | |
| Equipment | | | | | | | | |
| Capital Equipment & Loss of Disposal of Fix Assets | \$ | - | \$- | \$ 15,366 | | | 0 0.009 | 6 |
| Total Equipment | \$ | - | <mark>\$</mark> - | \$ 15,366 | \$ 15,366 | \$ | 0 0.009 | 6 |
| Total Administrative Expenses | \$ | 439,507 | \$ 201,928 | \$ 453,781 | \$ 461,140 | \$ 7,35 | i <mark>9 1.62</mark> 9 | |
| · · · · · · · · · · · · · · · · · · · | | - | - | | | | | |
| Net Cost of Administration | \$ 4 | 39,507 | \$ 201,928 | \$ 453,781 | \$ 461,140 | \$ 7,35 | 9 1.629 | 6 Page 2 |
| h | | | | | | | | · |

*Excludes PTO expense, and Write off's of: \$ 781.95 \$ 1,174

Note:

Retirement \$ - \$

Depreciation \$ 1,319.64 \$ 6,510

| Student Government | | YT | D 2016-17 | | | | 2016/2017 | Net Budg | get | | 2016-17 6&6 Budget Review - DRAFT |
|--|------------|----------|-------------|----------|-----------------------------|-----|----------------------|-------------------|--------------------|------------------|---|
| | Actual | as | of 12/31/16 | Арј | proved Budget Priorities | | 5&6 Budget Review | Modificat | ion | Change | Comment/Variance Explanation |
| Revenue | Actual | 43 | 01 12/31/10 | | | | Ronon | mounicut | | onunge | oonmene variance Explanation |
| Total Student Government Revenue | \$ - | \$ | | \$ | _ [| \$ | _ I 9 | 6 | _ | 0.00% | |
| | • - | Ŷ | | Ŷ | Î | Ŷ | | , , | | 0.0070 | |
| Expenses * | | | | | į | | į | | | | |
| Personnel | | | | | <u> </u> | | Į | _ | | | |
| Staff Salaries | \$ 119,757 | \$ | 69,654 | \$ | 167,545 | \$ | 167,545 | 6 | (0) | 0.00% | |
| Student Salaries | \$ 33,919 | \$ | 10,445 | \$ | 34,190 | \$ | 31,030 | \$ (3 | ,160) | -9.24% | This decrease is due to moving a Student Assistant position from Student Government to Administration (the A.S.I. Presidents |
| Benefits - Annual contribution to VEBA Trust post- etirement account (\$5,000) | \$ 49,671 | \$ | 32,723 | \$ | 65,749 | \$ | 65,477 | | (272) | -0.41% | |
| Total Personnel | \$ 203,347 | \$ | 112,821 | \$ | 267,484 | \$ | 264,051 | <mark>6 (3</mark> | <mark>,433)</mark> | -1.28% | |
| Supplies and Services | | | | | İ | | i | | | | |
| | \$ 6,065 | | 3,524 | | 15,216 | | 15,681 | | 465 | | Cost for licensing and software for the computers and laptops. |
| Marketing and Advertisement; Hospitality * | \$ 854 | \$ | 2,953 | \$ | 5,110 | \$ | 5,110 | 6 | - | 0.00% | |
| Operating Expenses | \$ 29,373 | \$ | 3,364 | \$ | 15,839 | \$ | 18,533 | \$2 | ,694 | 17.01% | General office furniture upgrades and iOS equipment storage charge. |
| Total Supplies and Services | \$ 36,291 | \$ | 9,841 | \$ | 36,165 | \$ | 39,324 | <mark>i 3</mark> | ,159 | 8.74% | |
| CSSA | | | | | į | | į | | | | |
| | \$- | \$ | - | \$ | - | \$ | - { | 6 | - | #DIV/0! | |
| A.S.I. Student Government Travel | \$ 19,552 | \$ | 4,594 | \$ | 39,825 | \$ | 39,825 | 6 | - | 0.00% | |
| Total CSSA | \$ 19,552 | S | 4,594 | \$ | 39,825 | \$ | 39,825 | | | 0.00% | |
| | φ 13,332 | Ŷ | 4,054 | Ŷ | 33,023 | Ψ | 33,023 | þ | | 0.00 % | |
| FT Staff Travel Travel (In State & Out of State) | \$ 10,368 | \$ | 10,513 | \$ | 8,155 | \$ | 8,155 | 6 | 0 | 0.00% | |
| Total FT Staff Travel | | | 10,513 | | 8,155 | | 8,155 | | 0 | 0.00% | |
| ASI President's Budget | | | | | i | | i | | | | |
| Hospitality | \$- | \$ | - | \$ | 100 | \$ | 100 \$ | 6 | - | 0.00% | |
| · · | \$- | \$ | - | \$ | | \$ | - (| 6 | - | #DIV/0! | |
| Supplies Sup | | \$ \$ | - | \$ | - 50 | \$ | | 6 | - | #DIV/0! 0.00% | |
| Total A.S.I. President's Budget | • | ې \$ | - | φ \$ | 150 | · · | 150 | × | - | 0.00% | |
| | - | | | | 100 | * | | | | 0.00 /0 | |
| Leadership Development & Specialized Training | • | â | | ¢ | | ¢ | | | 0 | 0.000 | |
| | \$- | \$ | 33,111 | - | 41,430 | | 41,430 \$ | | 0 | 0.00% | |
| Total Leadership Dev. & Specialized Training | \$- | \$ | 33,111 | \$ | 41,430 | \$ | 41,430 | 5 | 0 | 0.00% | |
| Grant-In-Aid Grant-In-Aid | \$ 93,699 | \$ | 51,339 | \$ | 118,837 | \$ | 95,774 | 6 (23 | ,063) | -19 41% | The decrease is due to the cost savings from office vacancies, GI |
| Total Grant-In-Aid | · · | | 51,339 | \$ \$ | 118,837 | | 95,774 | | ,063) | -19.41% | adjustments, and eligibility. |
| Total Student Government Expenses * | | \$ | 222.220 | \$ | 512.046 | | 488.710 | | .336) | -4.56% | |
| | | | | | | | | | ,, | | |
| <u>Net Cost of Student</u> <u>Government</u> | \$ 363,257 | \$ | 222,220 | \$ | 512,046 | \$ | 488,710 | \$ (23,3 | 336) | -4.56% | Page 3 |

*Excludes PTO and Amortization expense of: \$ 114 \$
* Due to the CMS account transition the Marketing & Hospitality line items were combined. 1,804

| Student & University Support | | | | | | | |
|--|------------------------|-----------------------|------------------------------|------------------|------------------------|--------------------|---|
| | | | | | | | 2016-17 6&6 Budget Review - DRAFT |
| Description of Item | | YTD 2016-17 | 2016/2017 Approved Budget | 6&6 Budget | Net Budget | | |
| | | as of 12/31/16 | Priorities | | Modification | Change | Comment/Variance Explanation |
| Revenue * | | | | | | | |
| Interest Income, Los Angeles Investment Fund (L.A.I.F.), & Unrealized Gain/Loss | \$ 8,694 | 4 \$ 5,306 | \$ 5,000 | \$ 7,531 | \$ 2,531 | 50.62% | The upward adjustment to updated revenue projections. |
| Gift Contrib. Income | \$ | - \$ - | \$- | \$- | \$- | #DIV/0! | |
| Locker Revenue | \$ 4,495 | 5 \$ 3,140 | \$ 3,500 | \$ 4,100 | \$ 600 | 17.14% | The upward adjustment to updated revenue projections. |
| Miscellaneous Revenue (Rev. Other, Music Concerts, Events, & Laptop Rev) | \$ 2,362 | 2 \$ - | \$ 3,000 | \$ 3,000 | \$- | 0.00% | |
| Movie Ticket Sales | \$ 1,829 | 9 \$ 26 | \$ 1,500 | \$ 1,500 | \$- | 0.00% | |
| Sea World Tickets | \$ 2 | 1 \$ 35 | | | | 0.00% | |
| Disneyland Sales | \$ 2,574 | 4 \$ 818 | \$- | \$ 818 | \$818 | #DIV/0! | The upward adjustment to updated revenue projections. |
| Commissions (Knott's Ticket Sales) | \$ 878 | 3 \$ 70 | \$ 700 | \$ 700 | \$ - | 0.00% | |
| Consignment Sales | \$ 9,920 | 0 \$ 8,870 | \$ 3,000 | \$ 10,000 | \$ 7,000 | 233.33% | The upward adjustment to updated revenue projections. |
| Total Programming and Student Support Revenue | \$ 30,773 | 3 \$ 18,265 | \$ 16,950 | \$ 27,899 | \$ 10,949 | 64.60% | |
| Expenses | | | | | | | |
| Student Support (formally Programming) | | | | <u>i</u> | į | | |
| Student Organization Direct Funding and Co- sponsorships | \$ 102,309 | 9 \$ 27,289 | \$ 100,168 | \$ 118,981 | \$ 18,813 | 18.78% | The information is for additional funding for club and organizations events. |
| Unrestricted Funding for the Finance Committee | \$ | - \$ - | \$ 68,000 | \$ 68,000 | \$- | 0.00% | |
| Leadership Development | \$ 38,159 | 9 \$ - | \$- | \$- | \$- | #DIV/0! | |
| Programming & Advocacy (Expenses-Other) | \$ 134,836 | 6 \$ 45,927 | \$ 136,004 | \$136,004 | \$- | 0.00% | |
| Marketing and Advertisement | \$ 62,876 | 6 \$ 23,139 | \$ 64,822 | \$ 72,117 | \$ 7,295 | 11.25% | The increase is due to funding blue books and scantron supplies and purchasing graphic equipment and supplies. |
| Total Programming | \$ 338,179 | 96,355 | \$ 368,994 | \$ 395,102 | \$ 26,108 | 7.08% | |
| Scholarships & Vouchers | | | | | 1 | | |
| Student Book Voucher Program | \$ 8,62 | | | | | 0.00% | |
| Committee Permits/Vouchers | \$ 4,025 | 5 \$ 640 | \$ 8,000 | \$ 8,000 | - | 0.00% | |
| A.S.I. Scholarships | \$ 2,500 |) \$ - | \$- | \$ - | \$ - | #DIV/0! | |
| Total Scholarships & Vouchers | \$ 15,140 | 5 \$ 1,980 | \$ 22,600 | \$ 22,600 | \$- | 0.00% | |
| University Support | | | | i | į | | |
| Children's Center | \$ 125,21 | 1 \$ 55,000 | \$ 140,000 | \$ 140,000 | \$- | 0.00% | |
| EOP | \$ 5,74 | | | | | 0.00% | |
| EPIC (Educational Participation in Communities) | \$ 16,233 | | | | | 0.00% | |
| College of Arts & Letters - Golden Eagle Radio | \$ 5,000 | | \$ 5,000 | | | 0.00% | |
| Dreamers Resource Center Veterans Resource Center | \$ | - \$ - | \$ 17,000 \$ 9,700 | | | 0.00% | |
| Veterans Resource Center Total Student Support | | ÷ | | | | 0.00% | |
| | φ 152,10 | σ σ σσ,610 | · 100,921 | φ <u>100,921</u> | - | 0.00% | |
| Total Programming and and Student Support Expenses | \$ 505,51 ² | 1 \$ 158,945 | \$ 578,515 | \$ 604,623 | <mark>\$ 26,108</mark> | <mark>4.51%</mark> | |
| · · · · · · · · · · · · · · · · · · · | | | | | | | |
| Net Cost of Programming, Scholarships and Student Support | \$ 474,738 | \$ 140,680 | \$ 561,565 | \$ 576,724 | \$ 15,159 | 2.70% | |

2017-18 A.S.I. Revenue Projections

| Student Fees (Full Fees) Description of Item | Estimated Total Headcount A | Estimated Fee Waivers B | Estimated Full Fee Generating Headcount (A-B) | Projected Headcount Based on Intuitional research figures with 2.5% reduction | Revenue per Student c | Estimated Revenue D = C (A-B) | Expected Receipts |
|--|---------------------------------------|--------------------------------------|---|--|---|-------------------------------------|----------------------|
| Summer Quarter 2016 Actual Fall Semester 2016 Actual Spring 2017 Projected | 429 27,827 25,223 | 9 305 305 | 420 27,522 24,918 | 420 27,522 24,918 | \$ 17.25 \$ 26.88 \$ 26.87 | \$ 739,791 | \$ 739,791 |
| Projected FY | 53,479 | 619 | 52,860 | | \$ 26.49 | \$ 1,416,583 | \$ 1,416,583 |
| Student Fees (Fee Waivers) Description of Item | Estimated Total Headcount A | Estimated Fee Waivers B | Total Fee Waiver Headcount (A*B) | Revenue per Student c | Estimated Revenue D = C (A*B) | Expected Receipts | |
| Summer Quarter 2016 Actual Fall Semester 2016 Actual Spring 2017 Projected | 420 27,522 24,918 | 2.10% 1.10% 1.21% | 9 305 305 | \$ 1.00 | \$ 305 | \$ 305 | |
| Projected FY | 52,860 | 1.47% | 619 | \$ 1.00 | \$ 619 | \$ 619 | |
| Student Fees (Total) Description of Item | Fee Waivers Expected Receipts A | Full Fees Expected Receipts B | Total Expected Revenue c | PS Ledger Total D | PS Ledger Difference D-C=E | Total Expected Revenue A+B+C | |
| Summer Quarter 2016 Actual Fall Semester 2016 Actual Spring 2017 Projected | \$9 \$305 \$305 | \$ 739,791 | \$ 740,096 | \$ 746,292 | \$ 6,196 | | |
| Projected FY | \$ 619 | \$ 1,416,583 | \$ 1,417,202 | \$ 1,423,993 | \$ 6,791 | \$ 1,423,993 | |

| (Up to 25% of Current Year's Operating Expenditure Budget) | | | |
|--|---------------------|------------|---|
| | % Allocation | Amount of | |
| | to Reserve Accounts | Allocation | |
| A. Working Capital | 55% \$ | 23,496 | 2017-18 A.S.I. Revenue Projections |
| B. Current Operations | 10% \$ | 4,272 | |
| C. Capital Replacement | 20% \$ | 8,544 | 2017-18 A.S.I. Revenue Projections \$ 1,423,993 |
| D. Contingency Failure | 15% \$ | 6,408 | |
| | | | Total \$ 1,423,993 |
| Total 3% Reserve Allocation | \$ | 42,720 | Required 3% Reserve 2016-17 \$ 42,719.79 |
| | | | 2017-18 A.S.I. Revenue Projections \$ 1,381,273 |

Reserve Statement
A.S.I. is committed to maintaining a maximum level in reserves of up to 25% of the current year expenditures. The projected level of reserves is 3% = \$34,232.13.
Working Capital Reserve will serve as 55% of the total reserve to meet expenditures of the organization for at least 60 days. Current Operations Reserves will
account for 10%, which will address future enrollment decreases. Capital Replacement Reserves serves as 20%, will assist in the event of a catastrophic circumstance, and will provide the cash on hand to create a satellite location. Future Operations Reserve serves as 15% for unanticipated board actions to facilitate A.S.I. Board goals. Please see A.S.I. Administrative Manual Reserve Policy 207.