



# Board of Directors Meeting

## Minutes

Date: Thursday, December 4, 2025

Time: 2:00-4:15 PM

Location: Housing - South Village: Multipurpose Room

For Public Viewing: <https://calstatela.zoom.us/j/87681934041>

Attendees: Board Members, General Public

Type of Meeting: General

### I. Organizational Items:

**A. Land Acknowledgment:** With Great respect, Cal State LA acknowledges the Tongva people as the traditional caretaker of Tovaangar (TOE-van-gar) - the Tongva world, including the Los Angeles Basin, South Channel Islands, San Gabriel and Pomona Valleys, and portions of Orange, San Bernardino, and Riverside Counties. Cal State LA is located within these lands. As an institution located on unceded Tongva land, we pay our respects to the ancestors, elders, and our relatives/relations, past, present, and Emerging. Consistent with our values of community and diversity, we have a responsibility to acknowledge and make visible the university's relationship to Native peoples. By offering this land Acknowledgment, we affirm Indigenous sovereignty and will work to hold Cal State LA more accountable to the needs of American Indian Peoples.

**B. Call to order by: Arwa Hammad, ASI President @ 2:12 pm**

### C. Roll Call

Arwa Hammad	President	Present
Ashley Bellorin	Vice President for Community Engagement	Present
Erick Anzu	Vice President for Finance	Excused Tardy @ 2:25 pm
Aisha Gama	Vice President for External Affairs	Present
Jeffry Umaña Muñoz	Vice President for University Affairs	Present
VACANT	Chief of Staff	
Jocelyne Bravo	College of Health and Human Services Rep.	Present
Sophia Gamino	College of Business & Economics Rep.	Present
Michelle Carmona	College of Arts and Letters Rep.	Unexcused Absence
Koi Saelee	College of Engineering, Comp. Science & Technology Rep.	Excused Absence
VACANT	College of Natural & Social Sciences Rep.	
VACANT	College of Education Rep.	
Diana Rangel	College of Ethnic Studies Rep.	Excused Absence
Gennesis Nuyens	Civic Engagement Officer	Excused Absence
Yarmil Abrego	Diversity and Inclusion Officer	Present
Blanca Martinez-Navarro	AVP for Student Affairs & Enrollment Management and Dean of Students	Excused Tardy @ 2:25 pm
Barnaby Peake	ASI Executive Director	Present
Dena Florez	Associate Executive Director	Present
Gus Salazar	Director of Graphics and Marketing	Excused Absence
Amanda Maldonado	Administrative Coordinator	Excused Absence
River Foskey	Program Coordinator	Excused Absence
Guests of the Gallery		

### D. Adoption of the Agenda

Offered By:	Ashley Bellorin	Seconded by:	Jocelyne Bravo
Motion to approve the agenda for Thursday, December 4, 2025			
Consensus reached			
All in Favor	All	Opposed	0
Abstained	0	Motion: Passed	

**E. Certification of the [Minutes](#)**

Offered By:	Ashley Bellorin	Seconded by:	Jeffry Umaña Muñoz			
Motion to certify the minutes for November 13, 2025						
Consensus Reached						
All in Favor	All	Opposed	0	Abstained	0	Motion: Passed

**II. Public Comment:** We will now move on to Public Comment. This time is allotted for the public to bring up comments or concerns of interest to the board. Please be advised that due to a set agenda, the board will not address the items brought up at this time but will note them down for the Executive Committee’s review and action. If members of the public would like to be followed up with directly, please provide your contact information with the ASI staff or through the form provided on the ASI website meeting agenda. We will now call on members of the public in order of registration before moving on to the public.

Ashley: Shared that we started a Eddie Fest Committee and if anyone would like to join to email River, you don’t have to be part of CEO to join.

**III. Informational Items**

**A. [2025-26 Budget Update](#)**

**Dena:** Gives a brief overview of the budget updates. The only changes are in supplies/services, it increased because of website upgrades and the B&D consulting that was approved by the board.

*The rest of the conversation was inaudible.*

**B. Dear Colleague Letter**

**Jeffry:** Gives a brief overview of this document and explains what the purpose of this would be, and if people are interested, they will meet before the semester ends to record and what it will look like and will get approved in February.

*The rest of the conversation was inaudible.*

**IV. Action Items**

**V. Discussion Items**

**A. Winter Retreat**

- 1. 2025 & 2026 Goals**
- 2. Strategic Initiatives**

**Arwa:** I want to invite, possibly, like our head of career services at the Career Center on campus, Michelle Lovasz, to come to us and present career opportunities.

**Dena:** Shared things she’d like to see - inaudible.

**Ashley:** Shared that our social media was good this semester, and a lot of our events got recognized on our social media.

**Sophia:** Adds to do more public events, such as social mixtures.

**Jocelyne:** Wants more of a consistent effort from everyone, and Arwa agrees.

**Ashley:** Having more of a connection with Execs, and she can add that more communication from Exec to reps, she can put that in their surveys coming up to enhance their experience.

**Aisha:** Thinking groups, to talk about their ideas for the future of programming and for the board.

**Jeffry:** Agrees with Aisha, gives the idea of having more conversation sessions in the office before meetings or after to make these things happen for events or meetings. Shares next semester as a board with an emphasis on leadership and engagement, and what ASI has to offer, as well as being in ASI, and offers different services for engagement for students, wants to prepare students coming into their role, and leaving their role.

**Dena:** Shares her thoughts on what Jeff and Arwa say about transitioning to their role.

**Blanca:** Shares her ideas for students getting involved.

**Yarmil:** Shares her ideas of things she’d like to see, such as more pipelines for ideas and seeing them happen.

**Erick:** For retreat, he sees they are working toward their goals and gives examples.

**Sophia:** Speaks on ideas for engagement outside.

**Arwa:** Wants everyone to be more involved in career opportunities.

**Jeffry:** Wants to see more platform of the students and their organizations have to offer, and some that we fund as well, and learn and inform our students.

**Jocelyne:** Shared her goals

**Brian:** Shared his goals, such as more engagement in committees.

**B. VP Lindow re. Student Success Fee**

**Jay Bond** is the consultant for the university facilities master plan, and he provided updates and timeline.

Shared some questions that they should be thinking of - we need to be thinking about what the highest level of priorities should be? What needs to be a part of the plan?

Continued, they are looking at other campuses (Long Beach, Pomona, etc.) and their master plans to see what they have and what should be incorporated. Eventually the facilities plan will be taken to the broader community and see what the environmental impact would be.

*The rest of conversation was inaudible.*

*VP Lindow and Carlos Beltran presented on the Student Success Fee, but conversation was inaudible.*

Offered By:	Sophia Gamino		Seconded by:	Aisha Gama		
Motion to extend the meeting by 5 minutes. Consensus Reached						
All in Favor	All	Opposed	0	Abstained	0	Motion: Passed

**Arwa:** Shared that according to CSU’s policy the fee was intended to be temporary and is concerned since it funds a lot of salary and programs. What happens if there has to be reallocations.

**VP Lindow** answered but was inaudible.

**Blanca:** Shared that at her previous campus her salary was funded through SSF which was voted by the students.

**VP Lindow** added to the conversation but was inaudible.

**C. Academic Visioning Session**

**Jeffry:** Shared that part of the academic master plan, he was tasked to get insights to see what our academic vision should like for the next 3-5 years. The discussion areas:

- Graduate career and impact: How do we enhance retention and graduation by strengthening academic advising? What does it look like to have academic advisors on campus? What are they offering? What are they advising students?
  - i. Having more flexibility within degree programs or being able to switch majors without a steep drop off.
  - ii. Create an interdisciplinary medium, what if we had a college of discipline studies that offered basically 5 media groups and those meta majors basically pulled together subjects from different departments.
- Career experiences, internships, research: How do we strengthen opportunities for students to engage as leaders? How do we collaborate with our LA community? How do we empower student research? How do we empower student leadership?
  - i. We're always talking about being number one in social mobility. What does that mean?
  - ii. What do we bring to LA? We are a campus of opportunity where people can transform themselves educationally, academically, professionally, personally, and they can develop interdisciplinary skills.

*The board members got into small groups to discuss, and those discussions were inaudible. The board came back from small discussions and shared what their groups discussed.*

**Ashley:** Shared that the professors and faculty that get hired at Cal State LA care about the students and go out of their way to present opportunities like internships, resources around campus, student organizations.

**Arwa:** Shared that departments are in silos, so students don’t know what is offered across campus. Advertising around campus needs to be improved.

**D. World Games Task Force**

**VI. Reports**

- A. ASI President**
- B. ASI Chief of Staff - Vacant**
- C. ASI Vice President for Community Engagement**
- D. ASI Vice President for Finance**
- E. ASI Vice President for University Affairs**
- F. ASI Vice President for External Affairs**
- G. Reps at Large**
- H. College Reps**
  - 1. College of A & L**
  - 2. College of B&E**
  - 3. College of Education - Vacant**
  - 4. College of ECST**
  - 5. College of Ethnic Studies**
  - 6. College of HHS**
  - 7. College of NSS**
- I. ASI Pro Staff**
- J. AVP/Dean of Students**

**VII. Adjournment**

Offered By:	Ashley Bellorin	Seconded by:	Jeffry Umaña Muñoz			
Motion to adjourn the meeting @ approx. 4:20 pm. Consensus Reached						
All in Favor	All	Opposed	0	Abstained	0	Motion: Passed

CERTIFICATION

Official Minutes taken for the ASI Board of Directors Meeting of the Associated Students, Inc., Cal State Los Angeles, held on December 4, 2025, at Housing - South Village: Multipurpose Room, and were approved by consensus by the ASI Board of Directors on Thursday, January 22, 2026.

Prepared by:

*Alexis Narvaez*

Alexis Narvaez (Mar 10, 2026 22:55:56 MDT)

Alexis Navarez - Recording Secretary

*Arwa Hammad*  
Intef Weser (Mar 16, 2026 16:00:17 PDT)

Arwa Hammad - ASI President

# BOD Minutes 12.04.25 CERTIFIED

Final Audit Report

2026-03-16

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