



Board of Directors Meeting

Minutes

CERTIFIED

Date: Thursday, September 24, 2026
Location: USU Board Room, 303/303A
Attendees: Board Members, General Public

Time: 2:00 pm - 4:15 pm
For Public Viewing: <https://calstatela.zoom.us/j/87681934041>
Type of Meeting: General

I. Organizational Items:

A. Land Acknowledgment: With Great respect, Cal State LA acknowledges the Tongva people as the traditional caretaker of Tovaangar (TOE-van-gar) - the Tongva world, including the Los Angeles Basin, South Channel Islands, San Gabriel and Pomona Valleys, and portions of Orange, San Bernardino, and Riverside Counties. Cal State LA is located within these lands. As an institution located on unceded Tongva land, we pay our respects to the ancestors, elders, and our relatives/relations, past, present, and Emerging. Consistent with our values of community and diversity, we have a responsibility to acknowledge and make visible the university's relationship to Native peoples. By offering this land Acknowledgment, we affirm Indigenous sovereignty and will work to hold Cal State LA more accountable to the needs of American Indian Peoples.

B. Call to order by: Ashley Bellorin, ASI President @ 2:03pm

C. Roll Call

Ashley Bellorin	President	Present
Sophia Gamino	Executive Vice President	Present
Natalie Torres	Vice President for External Affairs	Present
Jazmine Rocha	Vice President for University Affairs	Present
Jesus Corona	Vice President for Community Engagement	Present
Bryan Alvarado Chavez	Vice President for Finance	Present
Alma Maria Alvarez	College of Business & Economics Rep.	Present
Cinnamon Leggett	College of Arts and Letters Rep.	Present
Hermione Farrah Hsu	College of Health and Human Services Rep.	Present
Maria Garcia Marroquin	College of Natural & Social Sciences Rep.	Present
Ekiria Magala	College of Ethnic Studies Rep.	Present
Erick Anzu	College of Engineering, Comp. Science & Technology Rep.	Present
Kaiya Crawford	College of Education Rep.	Present
Emily Webb	U-SU Board of Directors Chair	Excused Tardy @ 2:13 pm
Megan Bell	U-SU Executive Director	Present
Jennifer Celaya Davis	AVP for Student Affairs & Enrollment Management and Dean of Students	Present
Barnaby Peake	ASI Executive Director	Present
Dena Florez	Associate Executive Director	Present
Gus Salazar	Director of Graphics and Marketing	Excused Tardy
Amanda Maldonado	Administrative Coordinator	Present
River Foskey	Program Coordinator	Excused Tardy
Guest of the Gallery		

D. Adoption of the Agenda

Offered By:	[Unidentified member]	Seconded by:	[Unidentified member]			
Motion to approve the agenda for Thursday, September 24, 2026 Consensus reached						
All in Favor	All	Opposed	0	Abstained	0	Motion: Passed

E. Certification of the [Minutes](#)

Offered By:	[Unidentified member]	Seconded by:	[Unidentified member]			
Motion to certify the minutes for Thursday, September 10, 2026 Consensus Reached						
All in Favor	All	Opposed	0	Abstained	0	Motion: Passed

- II. Public Comment:** We will now move on to Public Comment. This time is allotted for the public to bring up comments or concerns of interest to the board. Please be advised that due to a set agenda, the board will not address the items brought up at this time but will note them down for the Executive Committee's review and action. If members of the public would like to be followed up with directly, please provide your contact information with the ASI staff or through the form provided on the ASI website meeting agenda. We will now call on members of the public in order of registration before moving on to the public.

Nicole (member of the public): Shares their needs to be gender neutral restrooms in King Hall. She has to use the men's restrooms because women do not like her using women's restrooms because the way she looks physically. It is not fair that she has to walk over to the U-SU to use the gender-neutral restrooms. Additionally, having to pay \$100 per semester for a metro pass is crazy to her. She is a transfer student from ELAC, and they provide students with a free metro pass for the entire academic year. If students have to pay, it should be \$100 for the entire academic year.

Ashley (member of the public): Shares Project Rebound needs an expansion - the current space is too small for the amount of people in Project Rebound and it is also located in the basement of King Hall, which makes it difficult for students to find them. She mentioned a proposal was submitted last year to administration to expand the Project Rebound space.

Enrique: Shared from his last public comment last month, it is getting worked through internally.

(member of the public): Shares the CSU is implementing 90-unit BA programs and currently a student needs 120 units to graduate so it feels unfair for those who had to do 120 units to graduate. Additionally, shares the CSU does not like Community Colleges because they are offering bachelor programs, but the CSU offers doctoral programs which steps on the UC's back.

Sophia: Accolades - Gives one to Erick from Ashely for working with ECST student organizations and meeting with their dean. Also, gives one to Natalie, Maria, and herself.

III. Informational Items

A. Cal State LA Facilities Master Plan Update - Carrie Latimer, Sasaki Design

Gabe: States that he has been on campus working on the master plan effort. One of the big steps they took was bringing on a high-quality planning partner, Sasaki Associates. He also shares that Carrie Latimer is not present since she is tabling at the wellness fair, but Ian and Katlyn are present. States Erick has been quite engaged in the process and Enrique has recently joined the facilities planning council. Their goal for the presentation is to receive their feedback.

Katlyn: States the facilities master plan provide a roadmap for capital development on campus focusing on the next 10 years.

Gabe: Shares that CSULA has not done a master plan in a very long time and thanks their administration for kicking it into gear.

Katlyn: This effort will help inform a subsequent Environmental Impact Review Report related to it. Shows them a project schedule demonstrating where they are in the process. Shares they are going to be conducting 3 open forums sharing plan ideas and other things. They are working to get feedback so they can move on the the next phase. Wanted to also highlight the engagement process as they believe it is critical to receive input along the way they have around 30 listening sessions, 335 attendees during structured meetings, and 750 people during in person tabling events. They have also launched a website and survey where students can learn more and submit feedback. Shares the guiding principles, fostering belonging across campus, stewarding people, places, and resources, cultivating curiosity and discovery, advancing equity and upward mobility, and optimizing campus resources. Says they are working on defining concepts while exploring different ideas. They don't expect to use every idea but want to hear ideas from different concepts. The plan is long-term and will depend on funding availability and capacity. Any uses that are moved or removed will be addressed in the final plan. Some of the strategies will stay the same for the options so it can be consistent. Shows them a map of the campus

demonstrating plans for some of the buildings. Says they are planning to Renovate King Hall and demolish A wing, Fine Arts, and Engineering academic buildings. Adds they want to upgrade the facade and signage around the Salazar Hall. They also want to renovate the phase 1 apartments along with recommendations for the renovation of the North & South library. Says the Career Center and Student Health Center would be demolished and located somewhere else. Also mentions the demolition of the ok admin center. Wants to relocate the Data Center and identify potential P3 development at phase 2 housing.

Ian: States he is a landscaper architect and says they want to Improve the main campus walkway and create a walking loop where students can exercise and enjoy. Improve the TNC drop-off area near Lot 4 to become a drop-off and pick up location. Turn Paseo Rancho Castilla into a main boulevard and add a traffic signal near Structure A to make crossing traffic safer. Improve walking paths and accessibility to make it easier and safer for people to get to the Transit Center and Metro link station. Create trees lines and rain gardens along the north parking lot walkway. Improve the courtyards and plazas around King Hall, Fine Arts, Engineering, Music, and Salazar. Add a campus shuttle, reduce car traffic, and add more trees and plants along Circle Drive. Improve systems across campus to better manage rainwater and prevent flooding. Shows them examples of what they want the wellness loop to look like.

Katlyn: Shares they are going to be explains Concept one which includes demolishing the Old Admin building and building a new Welcome Center next to the new central open space, which would also be near the new drop-off location they want to add. Renovate Salazar for Biological Sciences classes and labs, improve the PE building for wellness and recreation. Turn Greelee Plaza into a larger park and renovate and expand the existing pool.

Ian: Shows them some example images demonstrating the ideas in concept 1.

Katlyn: Now explains concept two in which they plan to demolish Biological Sciences, Lot 3, Old Admin, and the Physical Education building and replace them by building a new Athletics, Recreation, and Wellness building to create a central open space for students to gather. Explains that Greenlee Plaza would also be strengthened and turned into rooftop sports courts connected to the new building. Adds that they want to demolish career services and pool to make space for a new academic building.

Ian: Explains they want to add shade and more places for students to sit.

Katlyn: Explains Concept three which includes them replacing them with Welcome Center and a new Athletics, Recreation, and Wellness building. They would also renovate Biological Sciences, improve outdoor spaces, and turn Greenlee Plaza into a space that highlights local agriculture. The space would have a new central gathering space for students.

Ian: Shares that the plaza is a good place to grow plants and foster connections with students.

Sophia: Shares that it very thought out and shared appropriation for the illustrations. Also mentions it would be good to have indoor seating area with AC around Salazar Hall as there is currently none.

Ekiria: Adds that they should add study spaces / lounges in king hall. Asked where the welcome center will be located

Katlyn: Responds it will be located right in the front gateway zone where the admin building is currently located.

Ekiria: Shares that she would like them to have a student success fair at CSULA and communication hub for students.

Emily: Believes adding lounges and study areas to king hall should be the priority since it's a busy building and mentions some of the elevators being broken. Also asked what the data center would be and what they would look like as this is a hot topic in the USA.

Katlyn: Shares that they would be to enhance the servers that are already in the library.

Ian: Clarifies that these are not AI data centers.

Emily: Is worried about the displacement of the bio student having their classes in Salazar Hall which is the building for business students and asked if they can instead move the bio students to Le Kretz hall.

Katlyn: Says they based this off-classroom occupancy and utilization. Salazar hall has that space along with king hall.

Emily: States that they mention lot 3 & 4 being replaced and asked if they have any concerns about student parking

Katlyn: Responds most of the parking on campus is very under utilized

Maria: Shares that she thinks it will not be a good idea to have bio classes moved to Salazar Hall. Adds that having an indoor pool would be nice as students would feel more comfortable indoors.

Jazmine: Shares appreciation for the visuals and asked how they are going to incorporate the public safety building and forensic center into this plan.

Katlyn: Responds that boulevard they are planning is going to go all the way down to the forensic building. This also connects to the shuttle they are preparing to increase conductivity.

Hermione: Asked if only a certain part of Salazar Hall is being renovated or the whole building.

Katlyn: Responds that they are planning to renovate classrooms to house bio classes meaning this may lead to other renovations to be done.

Hermione: Shares that Salazar Hall is not very welcoming as it feels confining would like for them to incorporate a more open layout when renovating Salazar Hall. Mentions she visited Dominguez hills and went into a building that had an open layout allowing the sunlight to come in which felt more welcoming.

Katlyn: Asked if they knew the name of the building they were referring to.

Hermione: Responds that was a blue building similar to La Kretz

Katlyn: Shares that their intention is to have a more comprehensive renovation to Salazar Hall

Kaiya: Asked them if it's possible when construction is happening in King Hall they could create a clear path for students using accessibility aids and congratulates them for making all students a priority in the vision but wants them to keep in mind to also due that during the execution process.

Katlyn: Believes communication is a key component to that.

Gabe: Shares that for most of his career at Cal State Fullerton they took it very seriously so in terms of communication and accumulation he thinks they do that pretty well.

Erick: Mentions that it would be a good Idea to have a dedicated zone for bikes, scooters, and skateboards. As students will use them regardless on campus.

Katlyn: Responds that is something that has come up in conversation and believes Circle Drive would be a great place to accommodate scooters and bikes.

Erick: Likes the idea and believes it should be implemented but still thinks there should be something else on campus as going through the campus might be the fastest way for students to reach their classes.

Katlyn: Says the dismount zone would be located around the library. Another option would be to narrow the pedestrian walkway to make space for bikes, scooters, and skateboards.

Erick: Shares appreciation for the addition of greenery to the campus and says having a little park with a coffee cart would be a good idea.

Gabe: Adds that the new open central space would be a great opportunity for this idea. From his experience a good park is a park that has buildings that are very active.

Erick: Remembers them mentioning putting the Rec Center in the Health Center area and thinks it would be a better idea to put it in the admin area. This would allow them to put the Career Center on top keeping the two services separate.

Ashley: Appreciated them keeping king hall in mind but would like to see an improved child center and is wondering when the demolition process is going on if students will be warned about the possible harmful dust particles that could be released in the air. And would like to see more native animals introduced to the campus. Also asked if staff and faculty are involve/ informed on the planning as they are going to be the ones who are going to be here for a long time.

Unidentified Speaker: Says that Cal State Long Beach has clear signs and consequences for scooters but at Cal State LA there may not be consequences. She believes that scooters should have a designated area, but it would also depend on students being willing to follow the rules.

Unidentified Speaker: Hopes they are also keeping students with other disabilities other than mobility limitations as they also need accommodations around campus to get around. Also, talks about having spaces for students with disabilities. Shares that to him this place does not feel accessible they could have the captions on for the meetings.

Katlyn: Responds that they appreciate the feedback and will keep this in mind when approaching this subject.

Gabe: Says the first step is to understand the overall system of the campus, then focus on the details and also creating sensory environments considering what the spaces look, sound, and feel like.

Unidentified Speaker: Says that they should also focus on the area where the metro-link is located as there is only one elevator there.

Ashley: Thanks, the team for presenting and the public for sharing their comments.

Gabe: Let's them know to share any comments of feedback online on the website.

B. CSSA Report - Natalie

Natalie: Introduces herself and says she also sits on the CSSA committee she represents the university on a federal state level with the CSU. States that for audit they reviewed and approved the 26-27 physical year audit for CSSA

and says she can provide the documents. For system wide affairs they discussed campus safety and new measures across the system. They also discussed the title 5 student comment presentation which talked about student affairs, DIB, initiatives, and education policy. For legislative affairs they did campus collaboration event where they talked about bypasses and discussed students' needs on an individual campus level and discussed a few bills. Would like to have their input on certain bills. Mentions lobby corps gave them strategic guides to follow for trainings strategies for CHESS. They also discussed system wide advocacy visits where they visit their local governments and discussed the midterm elections that are coming up. They discussed with us the allocation of the reimbursement for the civic engagement activities and their federal one pages. Says she will share the presentations and is free if anyone has any questions.

Ashley: Let's them know that the agenda for Board and other committees are available on the CSSA website. Shares that she sits on the Board and that they reviewed the finalized policy agenda. Reminds them about the survey on what they wanted CSSA to prioritize over the next two years. Asks them to review the agenda and share any changes or questions, while keeping in mind that they want it to remain broad and flexible. Shares information about CalKIDS and asks them to pass it along. Also Talked about CSSA budget priorities which asked the board what they would like to focus on and then asked her to bring it back to the ASI board to see what they would like the Finance committee to focus on. They talked about some subjects they can focus on like housing priority and transportation priority.

Jazmine: Asks about the progress CSSA has made on the solution that the CSU committee and CSUEU student union worked together on.

Ashley: Responds that they have not said anything yet on the matter but will ask next meetings about it.

IV. Action Items

V. Discussion Items

A. ASI Fee Adjustment Proposal and Rationale

Ashley: Reminds them and encourages them to ask questions.

Barnaby: Shares that the information on the presentation is just a recap of last year. Shows them a graph depicting Cal state as the lowest in the CSU system when comes to fees. Shares that the average student association fee is \$186 a year and their average total fee is half of the CSU average fee.

Ekiria: Asked if they are looking at these overall is there a plan for others to increase as well.

Barnaby: Responds yes, as there is constant fluctuation amongst the auxiliaries and mentions that many campuses are dealing with enrollment issues like them. Shares a list of approved future CSU increases, including San Marcos \$420, Fullerton \$720, Northridge \$250, Dominguez Hills \$430, Long Beach \$510, and Monterey Bay \$934. Let's them know that if the fee increases, they would move from last to second to last. Shows another chart of ASI's Revenue, Expenses, and Reserves Trend, which includes current data and projections. Signboard student fee revenue says they are lower than before and reminds them that their revenue is tied with student enrollment. Shows them future headcount projections. Says enrollment tends to go down in the spring and during sophomore year he also says that all projections are made based off fall headcount projections. Shares that LAUSD enrollment is down 17,000 and Larger LA county schools are down 30,000 students. Explains how expenses have been overall kept the same but will coroner to go up as inflation goes up. Also explains how the ASI fee, \$53.75, would be about \$110 in 2025 CPI and \$132 in 2025 HEPI. Let's them know that as expenses have increased while the student fee has stayed the same, they have had to use more of their reserves. Says they currently have a balance of \$1.9 million, but some of that is from fees collected for the 2026-27 year, 5% has to be put side for reserves, some needs to be put into investments, after that they will have around \$600,000 the. They expect fee revenue to decline this year, so they need to match their expenses with their revenue because their reserves will eventually run out.

Ashley: Asked what programs have been cut due to the budget cuts.

Barnaby: Replies that a specific program has not been cut because they change every year, but they have cut the budget for programs, travel, professional development for staff, student staff positions, And RSO funding. Explains that they have many fixed costs have gone up.

Ekiria: Asked is based on the budget they have one more year left.

Barnaby: Responds that they have one more year to pull from their reserves until they have to dig into their actual trailer reserve. Meaning they would only have to rely on their income.

Ekiria: Says that would be impossible to do.

Barnaby: Shares that with the 5% they can support operation for 2 months.

Sophia: Asked if he can explain the significance of tying the fee with HEPI

Barnaby: Responds that most of the fees that have been done in the past have been indexed for a referendum. Explains that last year's board voted to tie their fee increase with an index in order not to have another issue like this in the future. Even if they do increase the fee every year, they would still need to get presidential approval.

Ekiria: Asked if there is a way to tie this to enrollment or if they are trying to build up their reserves.

Barnaby: Replied that they are trying to build up their budget and in order to tie it to enrollment they need approval from the student body and the university.

Dena: Explain that they are based on headcount due to the CSU only funding a certain number of students.

Barnaby: Explains that some proposed scenarios include doing nothing and going through budget cuts, which is not recommended. Another option is to sustain, which would be the lowest fee they could charge students while still maintaining ASI operations. The final option is growth, where the fee increase would allow ASI to support new programs and expand. Shows them a plan for future ASI programs that would allocate more funding toward RSO funding, signature programming, off-campus trips, and other programs. Further Explain that scenario 1, no action, would result in a 500,000-budget cut, scenario 2 and increase of \$30 per semester would allow them to maintain operations but not grow and create new programs. Scenario 3 an increase of \$40-50 a semester would allow them to grow and create new programs. Says that last year's board agreed to increase the fees \$48 a semester and tie it to HEPI they focused on investing in student clubs, creating community and pathways while addressing basic needs.

Ashley: Asked if the budget can change and if the fee does increase.

Barnaby: Replies that the budget can be changed as the plan being shown is only a target and is not set yet. If the referendum passes the year, they are collecting the fees the board will decide what programs and services they want to offer on campus.

Maria: Asks if the \$102 fee would be only for ASI.

Barnaby: Replies, the annual fee will be going from \$54 to \$150.

Maria: Says graduate students choose Cal State LA because it is affordable. If the fee increases, they could be paying around \$5,000 plus per semester, and they do not receive funding. Says this is important as they are expecting an increase in graduate students. Asks if the fee could stay the same for graduate students and only increase for undergraduates. Mentions that the USU will also increase its fee, and they do not know how much yet also says it feels unfair for graduate students who already have so much to pay.

Barnaby: Replies that they can't change fee for Graduate students or undergraduate students because it is mandatory fee they have to pay if they enroll at Cal State LA the system won't allow them to do that. Students who are not taking advantage of the services on campus are something every campus deals with, but with programming they can help graduate students get more attention.

Maria: Asked if they raise their fees and the U-SU also raises their fee could someone else also want to raise their fee increasing tuition further.

Barnaby: Responds that is possible but says that those fees have to come back to the student body and ASI would be involved in the process. Would like for them to keep in mind that if they went to any of the CSU near them, they would have to pay double they would pay here. Let them know these are the type of challenges they are going to face when presenting this fee increase to students. Also mentions that around seventy percent of students get full Financial Aid through FASFA so those students will not feel the impact of the fee increase.

Maria: Says students who do not get their full tuition covered have to apply for loans which they then can't pay off since they cannot find any jobs. Adds that raising the ASI fee from fifty to one hundred plus any other fee increases that may happen might be too much for some students. Mentions it would be helpful when they are presenting to students the full amount of tuition they would have to pay.

Offered By:	Jesus Corona	Seconded by:	Maria Garcia			
Motion to extend the meeting until 4:25 Consensus Reached						
All in Favor	All	Opposed	0	Abstained	0	Motion: Passed

Ashley: Says she relates to what Maria is saying as she is a student who has to pay fees out of pocket, but they would still be considered the affordable school. Shares that to keep up with inflation and what student want she would personally rather pay a little more than go to another campus and pay triple for the same amenities.

Maria: Says that is a good point.

Barnaby: Shares that the fee increase would be \$1.85 a week In return they would receive all new programs

Maria: Says not all students would get the programs if they don't participate or due to limitation of space.

Barnaby: Agrees that not all students will participate but this fee will increase the opportunities for student to be involved in programs.

Maria: Asking why they are pulling from their savings and using it for their budget.

Barnaby: Replies that they their budget is higher than their revenue, so they are pulling from their savings to meet their expenses.

Cinnamon: Shares that people who make 2,000 a week may not feel the effect of \$1.85, but others do. Would like them to consider a globalized decision for the students and the effect it would have on their communities. Asks them how they would put themselves in the position of a student who doesn't get their tuition covered. States that by saying they won't feel it is wrong as students who receive financial aid will have money that was supposed to be given to them now put into tuition. Says that when comparing fee increases with other universities those universities had specific purposes for the increases but for them the increase would be to have more events which does not balance out for her. Shares that if they have less students then they can decrease the costs of programs not the programs themselves. Also suggests that they think of ways to save money when it comes to events. States that it would be irresponsible for them to make a decision for students who are too busy to pay attention.

Sophia: Shares that she sat on the board last year and was present when they were discussing the fee increase and they did talk about the cost of living going up. Says that they also discussed how 66% of students are Pell grant eligible and around 80% of them receive financial assistance. Takes into account that graduate students may not benefit as much and their reputation of being affordable, they decided not to choose the highest proposed fee and instead went with a middle option. Thinks that the way they narrate and promote how this increase will benefit and how they can utilize these resources is very important.

Emily: Shares that it is very important for them to have a fee increase because they are the student government who are fighting for student rights. Says that in order to have more programming they need to have a fee increase and if they don't increase the fee ASI will cease to exist. Says she understands that the fee increase may not be liked but they need to think about the long term and that not having a fee increase in 30 years should be concerning. She thinks it's disrespectful to SBAC and the USU board who have been fighting for this fee increase and for other fees not to go up.

Dena: Shares that they all have valid points and if they would like to sit with her, she can show them some of ASI history. Reminds them that even with the fee increase they would still be second to last and mentions that if the referendum passes, they will not see it until the year 28-29.

Ashley: Wants to clarify that ASI will not cease to exist completely they would just have to cut all programs and services. They would also stop having representation on a statewide level.

B. 2026-27 Goals for ASI

VI. Reports

A. ASI President

B. ASI Executive Vice President

C. ASI Vice President for Community Engagement

D. ASI Vice President for Finance

E. ASI Vice President for University Affairs

F. ASI Vice President for External Affairs

G. College Reps

1. College of A & L

2. College of B&E

3. College of Education

4. College of ECST

5. College of Ethnic Studies

6. College of HHS

7. College of NSS

H. Advisors

1. ASI Executive Director

2. AVP/Dean of Students

3. U-SU Executive Director

VII. Adjournment

Offered By:	Natalie Torres	Seconded by:	Kaiya Crawford			
Motion to adjourn the meeting @ 4:31 pm Consensus Reached						
All in Favor	All	Opposed	0	Abstained	0	Motion: Passed

CERTIFICATION

Official Minutes taken for the ASI Board of Directors Meeting of the Associated Students, Inc., Cal State Los Angeles, held on September 24, 2026, at U-SU Board Room 303/30A, and were approved by consensus by the ASI Board of Directors on Thursday, October 8, 2026.

Prepared by:


Maria Delgado (Oct 21, 2026 11:17:21 PDT)
Maria Delgado - Recording Secretary

Sophia Gamino
Sophia Gamino (Oct 21, 2026 18:51:44 PDT)
Sophia Gamino - Executive Vice President

BOD Minutes 9.24.26 CERTIFIED

Final Audit Report

2026-10-21

Created:	2026-10-21 (Pacific Daylight Time)
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