




MEMORANDUM

May 12, 2026

TO: Berenecea Johnson Eanes, University President
Claudio Lindow, Vice President, and Chief Financial Officer
Patrick Day, Vice President for Student Affairs and Enrollment Management

CC: Blanca Martinez-Navarro, AVP for Student Life and Dean of Students
Carlos Beltran, AVP Budget Fiscal Planning and Compliance

FROM: Arwa Mohamed Hammad, ASI President
Barnaby Peake, ASI Executive Director 

SUBJECT: 2026-2027 ASI Proposed Operating Budget Review

Attached is the 2026-2027 ASI Operating Budget submitted by Erick Anzu, ASI Vice President for Finance, and approved by the Board of Directors of Associated Students, Incorporated on Thursday, April 23, 2025.

Prior to approval, both Patrick and Claudio had the opportunity to review the proposed figures and provide comments. At this time, the budget is ready for your final review and approval.

If you have any questions, please contact Barnaby Peake, bpeake@calstatela.edu, or via phone at 323-343-5858.

B U D G E T

CALIFORNIA STATE UNIVERSITY, LOS ANGELES



ASSOCIATED STUDENTS, INC.

B U D G E T

2026 - 2027



2026 - 2027

ASI BUDGET

APPROVED BY:

[Signature] 06/11/2026
Berenecia Johnson Eanes (Jun 11, 2026 21:14:15 PDT)

BERENECEA JOHNSON EANES
UNIVERSITY PRESIDENT

[Signature] 06/03/2026

CLAUDIO LINDOW
VICE PRESIDENT & CHIEF FINANCIAL OFFICER OF ADMIN AND FINANCE

[Signature] 06/03/2026
Patrick Day (Jun 3, 2026 09:21:14 PDT)

PATRICK K. DAY
VICE PRESIDENT FOR STUDENT AFFAIRS AND ENROLLMENT MANAGEMENT

[Signature] 05/15/2026
Intef Weser (May 15, 2026 17:27:12 PDT)

ARWA MOHAMED HAMMAD
ASI PRESIDENT

[Signature] 05/15/2026
Barnaby Peake (May 15, 2026 10:58:32 PDT)

BARNABY PEAKE
ASI EXECUTIVE DIRECTOR

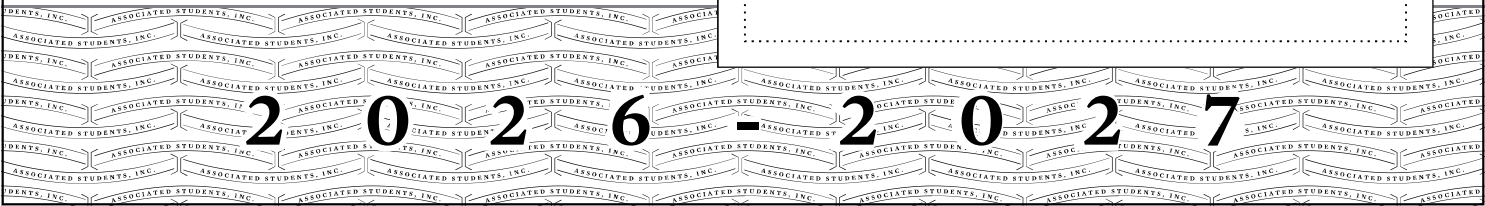
SUBMITTED BY

[Signature] 05/15/2026
Erick Anzu (May 15, 2026 16:08:26 PDT)

ERICK ANZU
ASI VICE PRESIDENT FOR FINANCE

[Signature] 05/15/2026
Dena Florez (May 15, 2026 12:05:47 PDT)

DENA FLOREZ
ASI ASSOCIATE EXECUTIVE DIRECTOR





2024-2025	2025-2026	2025-26	2026-2027	Comparison	
Actuals	BOD Approved	Projected Actuals	BOD Approved	Prior year to	
06/30/25	02/19/26	06/30/26	04/23/26	2026-27	Comments

FEE REVENUE

Student Fees:						
Associated Student Body Fees (prior year trailer)	1,280,893	1,188,835	1,188,835	1,096,948.88	(91,886)	425000+110000+34000+7948.88+400000+120000
Total Student Fees Revenue	1,280,893	1,188,835	1,188,835	\$ 1,096,949		

OTHER REVENUE

Consignment Sales	300	300	304	-	(300)	
Locker Revenue	3,325	3,325	2,300	1,500	(1,825)	
Misc. Income	-	300	-	-	(300)	
Movie Ticket Sales (Regal)	250	250	35	-	(250)	
University sweep of non-active club accounts	85,331	-	-	-	0	
Investment Income (LAIF) - Prior year	-	89,118	88,016	89,118	0	
ASI Endowment for Leadership Programs	-	5,000	-	5,000	0	
					0	
Total Other Revenue	89,206	98,293	90,655	\$ 95,618	(2,675)	

PERSONNEL EXPENSES

Student Assistant Wages	132,701	127,590	126,197	132,908.48	5,318	City of LA - Required minimum wage increase
Staff Salaries	462,168	475,370	475,090	489,631.10	14,261	3% COLA FT Staff
Benefits - Total	227,734	238,677	214,650	222,694.22	(15,983)	Based on salaries, no VEBA contribution
Travel - In State	15,000	-	-	-	0	
Travel - Out State	-	-	-	-	0	
Staff Training & Development	4,000	2,000	2,000	2,000.00	0	
Recruitment-Live scan, posting positions	195	-	-	-	0	
Payroll Processing Charges	10,000	10,000	10,000	10,000.00	0	
Dues/Subscriptions	300	50	50	50.00	0	
Total Personnel Expenses	857,248	853,687	827,987	\$ 857,284	3,597	

CORPORATE EXPENSES (FIXED COSTS)

University Services MOU's	57,560	61,760	61,760	61,760	0	MOU expired - Cost Allocation Recovery Plan for 26-27
Auditing Services	28,000	31,100	31,100	31,800	700	
Bank Charges	600	3,000	3,000	3,000	0	
Dues/Subscriptions	9,487	9,697	13,011	13,000	3,303	
Equipment (Technology)	5,000	16,500	16,500	-	(16,500)	
Fee Collection Services	8,000	8,836	8,800	8,800	(36)	
Space Rental (Lease Chargebacks)	31,815	31,979	31,979	34,700.40	2,721	Increase in custodial and utilities costs
Insurance Premiums	9,970	12,305	13,495	13,747	1,442	
Legal Services	5,000	3,000	4,500	3,000	0	
Supplies/Services (Operating Expense)	11,700	99,311	85,000	7,991	(91,320)	Decrease due to one-time purchases in 25-26
Total Corporate Expenses	167,132	277,488	269,145	\$ 177,799	(99,689)	

STUDENT GOVERNMENT

Grant-In-Aid	106,211	98,184	81,330	109,484	11,300	3% increase. GIA's last update was in 2018-2019
Marketing and Advertisement; Hospitality	7,000	4,250	4,250	34,250	30,000	\$4,250 + Add \$30,000 for referendum
Specialized Training (Leadership Development)	16,500	12,111	12,000	12,000	(111)	
Travel - Student Government (In & Out of State)	18,114	11,900	11,900	11,900	0	
Total Government Expense	147,825	126,445	109,480	\$ 167,634	41,189	

STUDENT & UNIVERSITY SUPPORT EXPENSES

Child Care Center (Children's Center)	140,779	140,779	140,779	140,779	0	
Marketing and Advertisement	31,500	28,350	28,350	25,000	(3,350)	
Programming	102,000	98,000	98,000	90,000	(8,000)	
Student Org. Direct Funding & Co-Sponsorship	85,331	-	-	40,000	40,000	Funds for Recognized Student Organizations (clubs)
Total Student & University Support Expense	359,610	267,129	267,129	\$ 295,779	28,650	

BUDGET SUMMARY

Total Revenue	\$ 1,370,099	\$ 1,287,128	\$ 1,279,490	\$ 1,192,567	(94,561)	Total decrease in income for fiscal year
Total Expenses	\$ 1,531,815	\$ 1,524,749	\$ 1,473,740	\$ 1,498,495	(26,254)	Intentional decrease in expenses for fiscal year
Revenue - Expenses	\$ (161,716)	\$ (237,621)	\$ (194,250)	\$ (305,928)		
Use of Reserves	\$ 161,716	\$ 237,621	\$ 194,250	\$ 305,928	68,307	Increased use of reserves for the 26-27 FY
Net	\$ -	\$ -	\$ -	\$ -		